

National Roads Authority
Minutes of the Extraordinary Meeting (the Forty-first Meeting)
of the Board of Directors
held at the NRA Offices, 370 North Sound Road, George Town,
Grand Cayman, Wednesday, April 18, 2007 at 2:00p.m.

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|-----------------|----------------------|---------------------|
| Present: | J L Hurlston | Chairman |
| | Troy Whittaker | Deputy Chairman |
| | Steve McField | |
| | Gina Ebanks-Petrie | |
| | Edward Howard | Actg. MD |
| | Michael Barnett | |
| | Lois A. Hall-Vaughan | Executive Secretary |

Apologies: Debra Welcome
Gary Rankin
Carson K. Ebanks
Dean Walton
Paul Parchment

Absent: Frank McCoy
Justin Wood
Kenross Conolly

1. Call to Order

The Chairman called the meeting to order at 2:21p.m. and convened with a word of prayer.

2. Minutes of previous meetings

It was decided to defer the Minutes (April 5, 2007) to the next scheduled meeting (April 26, 2007).

3. Matters Arising

This meeting was convened to discuss the Interim Report of the consultants Premier HR Management on the organizational review/audit of the NRA, copies of which were circulated at the previous meeting for review by the members of the Board.

It was noted by the members present that the report was good and that a good job was done at capturing issues that the NRA was aware of. They were also in agreement with the 'quick win' recommendations by the consultants.

The observation that better/effective communications was the NRA's main weakness and the root of a lot of current issues was agreed with. Also the need to focus on establishing better credibility with all especially the Ministry.

The Chairman noted that he would like to see a schedule for implementation of the recommended 'quick wins' as the new Board is expected July 2007 (most of the current members have completed the required 3 years tenure) to set the foundation and make the transition as smooth as possible.

Several observations discussed were:

1. The noted 'absence' of the Asset Register which is actually in place and could possibly be referring to the Road Register instead. It was noted that the NRA assets is yet to be vested by the Governor.
2. Comments on the current role of the HR Assistant and it was noted that this person was not acting for the absent HR Manager but conducting duties assigned and required by the post of the HR Assistant.
3. Although the framework is in place concerns were raised on the absence of the National Road Plan. It was noted that the report needs to highlight the need of a long term road plan (and Transportation Plan) and to verify spending.
4. The report raised the issue of items repeated in the Minutes of the Meetings. It was noted that if no closure was mentioned then the item would be repeated until this was done.

4. **Other Business**

1. It was observed that with the building of the new Walkers Building and proposed building of the Government offices on Elgin Road, this current two lane road will have to be widened to accommodate the expected increase in traffic. It was suggested that the NRA take the initiative to design and implement the widening of this road.
2. The proposed development of Emerald Sound in the South Sound area was discussed and it was suggested that data be collected for submission to the Board, before the issuing of a statement on this matter.
3. It was suggested that a storm water management study be done for Randyke Gardens in connection with the proposed Emerald Sound development in South Sound.
4. Negotiations (Camana Bay & the Ministry) are being done re the converting of the two lanes and median into four lanes.

5. **Financial Report**

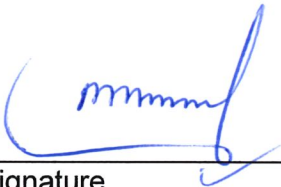
1. Copies of the Financial Statement were circulated for discussion and review.
2. A request for supplementary funds for the East/West Arterial has been made.
3. Additional funds for paving have also been made.

6. **Next Meeting**

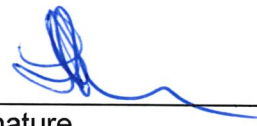
The next meeting is scheduled for Thursday, April 26, 2007.

7. **Adjournment**

The meeting was adjourned at 3:45 pm.



Signature
Board Chairman
Confirmation of Minutes – 18.04.07
Date: 26.04.07



Signature
Executive Secretary
Seconded: Confirmation of Minutes
Date: 26.04.07